Norcros Group (Holdings) Ltd – Gender Pay Gap Reporting- 2020

In accordance with the requirements of Gender Pay Gap Information Regulations, Norcros Group (Holdings) Limited provides the following information for the "snapshot date" of 5 April 2020:

| Difference in the mean average hourly rate | (male:female) | 8.8% |
|--|---------------|---------|
| Difference in the median average hourly rate | (male:female) | (10.4)% |
| Difference in the mean bonus pay | (male:female) | 73.7% |
| Difference in the median bonus pay | (male:female) | 68.6% |
| Proportion of males who receive bonus pay | | 17.6% |
| Proportion of females who receive bonus pay | | 15.8% |

Proportions of male and female full-pay employees in different pay bands:

| Quartile | Band Width | % Male | % Female |
|--------------|--------------|--------|----------|
| Lower | (0% - 25%) | 80.0% | 20.0% |
| Lower Middle | (26% - 50%) | 85.8% | 14.2% |
| Upper Middle | (51% - 75%) | 67.9% | 32.1% |
| Upper | (76% - 100%) | 78.3% | 21.7% |

Richard H. Collins

Director on behalf of Norcros Group (Holdings) Limited

who confirms that this information is accurate